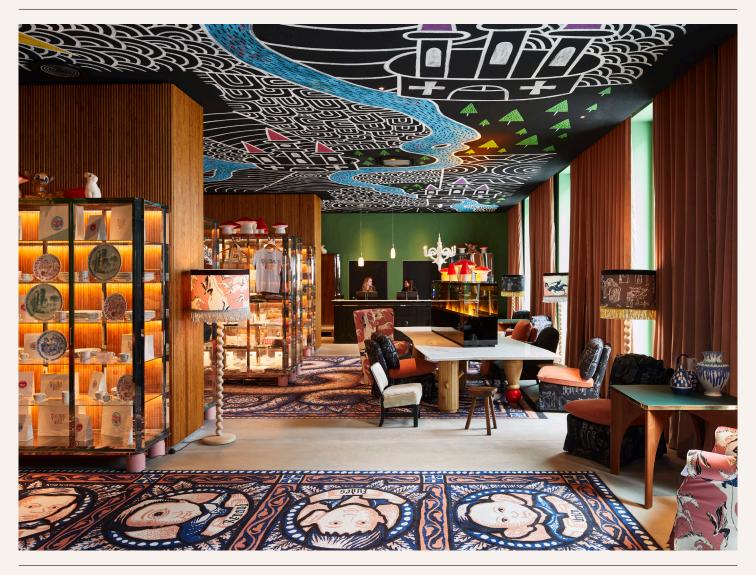


Mama loves you

Sassy & Flamboyant



BRAND PILLARS

Family gathering

Social celebration

Rebel heart HOTELS

OPEN KEYS

CURRENT REGIONS

EXISTING DEVELOPMENT



Open

13

Pipeline

2498

EUROPE AMERICAS



Conversions

New Builds

DIRECT BOOKINGS

71%

REVENUE FROM F&B

+56%

EBITDA PER ROOM

€21,000

LEISURE / BUSINESS TRAVELLERS

50%/50%

100

Minimum Guest Rooms

4,000sqm

Minimum Building Size

40-45

TGFA per key

750sam

Minimum Front of House

MUST-HAVES

Bar

Restaurant

Stage for DJs or Live Music Rooftop or Terrace

Arcade Game Spaces

NICE-TO-HAVES

Karaoke Rooms

Movie Theatres

Workshops and Co-working Spaces
Parking

2022-2023 OPENINGS

Dubai / Bucharest / Rennes / Dijon

FLAGSHIPS







